

#### **RETURN BIDS TO:**

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Receptiondessoumissions.IRCC@cic.gc.ca

**Attn: Steven French** 

### FOR ELECTRONIC BIDS:

The electronic mailbox is equipped to send an automatic reply to all messages received. If you do not receive an automatic response, please contact the Contracting Authority to ensure your bid was received. Please note that it is the bidder's sole responsibility to ensure that all bids submitted are received in their entirety by Citizenship and Immigration Canada by the closing date and time indicated in this RFP.

#### **IMPORTANT NOTICE TO SUPPLIERS**

The Government Electronic Tendering Service on buyandsell.gc.ca/tenders will be the sole authoritative source for Government of Canada tenders that are subject to trade agreements or subject to departmental policies that require public advertising of tenders.

#### **REQUEST FOR PROPOSAL**

**Proposal To: Citizenship and Immigration Canada** 

We hereby offer to sell to Her Majesty the Queen in right of Canada, in accordance with the terms and conditions set out herein, referred to herein or attached hereto, the goods, services, and construction listed herein and on any attached sheets at the price(s) set out thereof.

**Instructions: See Herein** Instructions: Voir aux présentes Issuing Office - Bureau de distribution **Citizenship and Immigration Canada Procurement and Contracting Services** 70 Crémazie Gatineau, Québec K1A 1L1

Title – Sujet			
External Client Service Evaluation Surveys			
Solicitation No. – N° de l'invitation	Date		
Sensitation no it de l'inflation			
CIC-155162 (amendment 002)	<b>2023-06-05</b>		
Solicitation Closes – L'invitation prend fin	Time Zone		
at – à	Fuseau horaire		
2:00 PM			
on – <mark>2023-06-19</mark>	EST		
F.O.B F.A. <u>B.</u>			
Plant-Usine: Destination: Oth	ner-Autre:		
Address Inquiries to: - Adresser toutes ques	tions à :		
IRCC.BidsReceiving-Receptiondessoumission	s.IRCC@cic.gc.ca		
Telephone No. – N° de téléphone :			
·			
Destination – of Goods, Services, and Const	ruction:		
Destination – des biens, services et constru	ction :		
See Herein			
Delivery required - Livraison exigée			
See Herein			
Vendor/firm Name and address			
Raison sociale et adresse du fournisseur/de	l'entrepreneur		
Facsimile No. – N° de télécopieur			
Telephone No. – N° de téléphone			
Name and title of person authorized to sign	on behalf of		
Vendor/firm			
Nom et titre de la personne autorisée à sigr	or au nom du		
fournisseur/de l'entrepreneur	iei au nom uu		
Tournisseur, de l'entrepreneur			
(type or print)/ (taper ou écrire en caractères d'imprimerie)			
Signature	 Date		



### Amendment 001 is raised to:

- Change the closing date of the solicitation;
- Change appendix B, D, E and F
- Add security classification guide

# Delete B4 Security requirement in its entirety and replace it by:

### B4. Security Requirement

The following security requirements (SRCL and related clauses provided by the Contract Security Program) apply and form part of the Contract.

- 1. The Contractor must, at all times during the performance of the Contract, hold a valid Designated Organization Screening (DOS), and obtain approved Document Safeguarding Capability at the level of PROTECTED B, issued by the Contract Security Program (CSP), Public Works and Government Services Canada (PWGSC).
- 2. The Contractor personnel requiring access to PROTECTED information, assets, or sensitive site(s) must EACH hold a valid RELIABILITY STATUS, granted or approved by the CSP, PWGSC.
- 3. The Contractor MUST NOT utilize its facilities to process, produce, or store PROTECTED information or assets until the CSP, PWGSC has issued written approval.
- 4. The Contractor MUST NOT utilize its Information Technology systems to electronically process, produce, or store PROTECTED information until the CSP, PWGSC has issued written approval. After approval has been granted or approved, these tasks may be performed at the level of PROTECTED B.
- 5. Subcontracts which contain security requirements are NOT to be awarded without the prior written permission of the CSP, PWGSC.
- 6. The Contractor must comply with the provisions of the:
  - (a) Security Requirements Check List and security guide (if applicable), attached at Annex F:
  - (b) Contract Security Manual (Latest Edition)

# - Delete Appendix D in its entirety and replace it by

# APPENDIX "D", STATEMENT OF WORK

#### D1. Title

**IRCC Client Experience Surveys** 

## D2. Objective

Immigration, Refugees and Citizenship Canada's (IRCC) objective is to acquire the services of a Contractor to conduct external client satisfaction surveys through telephone and online surveys to help IRCC evaluate its Passport, Immigration, and Citizenship Programs.

# D3. Background

The Government of Canada emphasizes the importance of client-centric design and delivery of services and programs as required by the Treasury Board Policy on Service and Digital.

Client satisfaction measurement assists IRCC to better understand the client experience as the Department reviews and makes improvements to the design and delivery of its services and programs, including accessibility, inclusion, timeliness, simplicity and other aspects.

#### **Passport Program**

Previous government studies have demonstrated that a best practice to improve service is to measure client satisfaction at regular intervals. The Passport Client Experience Surveys will help IRCC better understand the diverse client experiences and expectations related to regional and international travel document services, allowing the Program to be responsive and ensuring that clients receive innovative, reliable, efficient, accessible and secure services.

Passport Client Experience Surveys will yield information to assess the performance of Employment and Social Development Canada (ESDC) and Global Affairs Canada (GAC) in providing services on behalf of IRCC, both directly at dedicated passport offices and through the receiving agent function at Service Canada centers and in missions abroad.

### **Immigration and Citizenship Programs**

The Citizenship and Immigration Client Experience Survey will assist IRCC in measuring the performance of its key immigration and citizenship programs as it relates to client satisfaction of its services. It will provide insights into use of services, areas of improvement, as well as clients' expectations related to services. This information supports the development and the monitoring and reporting required to assess progress against the Departmental client service strategies.

The Citizenship and Immigration Client Experience Survey will also help to better understand diversity of service performance across IRCC key business lines. The survey generates information on specific service delivery channels, such as Visa Application Centers, the Client Support Centre, the IRCC website and social media. By collecting information of this scale, IRCC can better identify and respond to service delivery challenges while capitalizing on opportunities for growth – ensuring that clients receive the most effective services possible.

#### D4. Tasks and Deliverables

The Contractor will exercise three main functions: supporting survey methodology frameworks, administering the surveys, and performing consolidation and basic analysis of the data from the surveys.

#### **Passport Program**

For all Passport Program surveys, IRCC will provide the contractor with:

- The client sample list (see Attachment 1 of statement of work for more details), ensuring that the sample
  is random and representative of the passport applicant population;
- Introduction/invitation language (see specific survey details below) for the survey in both official languages (English and French);
- The survey questions in both official languages (English and French);
- Feedback on internal testing of the survey;
- Feedback on any client enquiries;
- Feedback on deliverables;

Required information for the completion of the deliverables.

For all Passport Program surveys, the Contractor must complete the following list of tasks:

- Attend a kick-off meeting to review draft questionnaire, methodology, task schedule and deliverable payments;
- Provide agreement for a work plan based on the tasks in the Deliverable Schedule below;
- Provide any recommendations on the draft questionnaire (e.g., clarity of language, flow, etc.);
- Receive and transmit client information through encrypted data between authorized persons only, or by
  department approved email systems or portal using information technology systems approved by the contract
  security program of Public Services and Procurement Canada. . Contractor must securely store all electronic
  and hard copy data in compliance with the Government of Canada's Policy on Government Security;
- Incorporate the client sample into their system for survey distribution and matching of survey responses;
- Incorporate population statistics into their system for survey response weighting;
- Program the introduction/landing page and questionnaire (in English and French) (Deliverable #1) for testing internally by IRCC;
- Provide QR code that links to the landing page of the questionnaire;
- Conduct pre-tests to a small sample of clients (in English and French);
- Provide feedback on the pre-test results, including any recommendations regarding changes to the questions or overall methodology to resolve any issues;
- Submit final version of the questionnaires (in English and French) (Deliverable #2);
- Conduct the survey (see specific survey details below);
- Monitor and report on response rates;
- Provide technical support to survey respondents or forward non-technical questions to IRCC for appropriate response, within 48 hours via email;
- Collect survey response data in such a way as to match to client list profile data;
- Close data collection and prepare weighting schema, clean data, label values, review data files (including open-ended text);
- Submit a (1) draft methodology report (2) depersonalized raw data files of survey results linked to the client profile data, (3) basic analysis tabular reports and (4) load data onto an Online Reporting Environment to enable cross-tabulation, analysis of the results and data visualization. (5) Append In-Canada telephone to the online survey results and provide a single dataset (**Deliverable #3**)
- A) Telephone Survey Details (in Canada only)

Domestic clients will be called to participate in a telephone survey using Computer Assisted Telephone Interviewing (CATI) technique where an interviewer administers a questionnaire to the respondent during a phone call reading it on a computer. The survey questionnaire include:

- filter and screening questions
- multiple choices questions
- ranking questions
- open-ended questions
- questions with auto-fill feature
- skip logic

Specific to the provisions by IRCC listed above, IRCC will provide:

• A sample list of approximatively 10,000 clients to ensure that the sample is random and representative of the passport applicant population;

Specific to the provisions required by Contractor listed above, the Contractor will be responsible for:

 Having the appropriate facilities, resources and equipment to conduct telephone interviews for clients living in Canada;



- Conducting an approximately 20 minutes telephone survey interviews in French and English until 1,250 responses are reached.
- B) Online Insert Survey Details (in Canada and abroad)

Domestic and international clients will be invited by IRCC to participate in an online survey via a notice inserted in their new passport. A unique online survey access code and QR code will be provided by the Contractor and printed on each notice to give access to the online survey and avoid duplication of respondents. The survey questionnaire include:

- filter and screening questions
- multiple choices questions
- ranking questions
- open-ended questions
- questions with auto-fill feature
- skip logic

Specific to the provisions by IRCC listed above, IRCC will:

- Direct clients to a website hosted by the Contractor;
- Provide the contractor with Landing Page text for the survey in both official languages (English and French);

Specific to the provisions required by Contractor listed above, the Contractor will be responsible for:

- Making the online survey accessible through multiple web browsers such as Microsoft Edge, Mozilla Firefox, Google Chrome, UC Browser and Apple Safari, and accessible on mobile platforms;
- Administering the online survey including: providing an email address which directs respondents to technical support; and providing technical support (English and French) to respondents as needed;
- Providing approximately 200,000 unique online survey access codes to be printed on each notice in order to provide access to the online survey and avoid duplication of respondents.
- C) Online Email Survey Details (in-Canada and abroad for clients for whom email addresses are available)

Specific to the provisions by IRCC listed above, IRCC will:

- Provide text for an email invitation to a website hosted by the contractor;
- Provide the contractor with Landing Page text for the survey in both official languages (English and French);

Specific to the provisions required by Contractor listed above, the contractor will be responsible for:

- Making the online survey accessible through multiple web browsers such Microsoft Edge, Mozilla Firefox,
   Google Chrome, UC Browser and Apple Safari, and accessible on mobile platforms;
- Administering the online survey including: providing an email address which directs respondents to technical support; and providing technical support (English and French) to respondents as needed;
- Sending invitations and reminder messages (electronically) in English and French to email addresses of clients who haven't responded;

#### **Immigration and Citizenship Programs**

Domestic and international clients will be invited by IRCC to participate in an online survey via a survey invitation. The survey questionnaire include:

- filter and screening questions
- multiple choices questions
- ranking questions
- open-ended questions

- questions with auto-fill feature
- skip logic

## Online survey

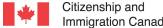
For the Immigration and Citizenship Programs survey, IRCC will provide the contractor with:

- The client sample list (see **Attachment 2 of statement of work** for more details),, ensuring that the sample is random and representative of the citizenship and immigration population;
- Introduction language and survey questions in both official languages (English and French);
- Landing Page text for the survey in both official languages (English and French);
- Feedback on internal testing of the survey;
- Feedback on any client inquiries;
- · Feedback on deliverables;
- Required information for the completion of the deliverables.

The Contractor will have to complete the following list of tasks:

- Attend a kick-off meeting to review draft questionnaire, methodology, task schedule and deliverable payments;
- Provide agreement for a work plan based on the tasks in the Deliverable Schedule below;
- Provide any recommendations on the draft questionnaire (e.g., clarity of language, flow, etc.);
- Receive and transmit client information through encrypted data between authorized persons only, or by
  department approved email systems or portal using information technology systems approved by the
  contract security program of Public Services and Procurement Canada. Contractor must securely store all
  electronic and hard copy data in compliance with the Government of Canada's Policy on Government
  Security:
- Incorporate the client sample into their system for survey distribution and matching of survey responses;
- Incorporate population statistics into their system for survey response weighting;
- Program the introduction/landing page and questionnaire (in English and French) (**Deliverable #1**) for testing internally by IRCC;
- Conduct pre-tests to a small sample of clients (in English and French);
- Provide feedback on the pre-test results, including any recommendations regarding changes to the questions or overall methodology to resolve any issues;
- Submit final version of the questionnaires (in English and French) (Deliverable #2);
- Conduct the survey (see specific survey details below);
- Making the online survey accessible through multiple web browsers such as Microsoft Edge, Mozilla Firefox, Google Chrome, UC Browser and Apple Safari, and accessible on mobile platforms;
- Monitor and report on response rates;
- Provide technical support to survey respondents or forward non-technical questions to IRCC for appropriate response, within 48 hours via email;
- Collect survey response data in such a way as to match to client list profile data;
- Close data collection and prepare weighting schema, clean data, label values, review data files (including open-ended text);
- Submit a (1) draft methodology report (2) depersonalized raw data files of survey results linked to the client profile data, (3) basic analysis tabular report and (4) load data onto an Online Reporting Environment to enable cross-tabulation, analysis of the results and data visualization. (**Deliverable #3**)

#### **DELIVERABLE SCHEDULE**



\*\*\*All deliverables must be approved by the IRCC Project Authority. \*\*\*

# **Passport Program**

Task	Deliverable	Details	Minimal Timelines	Method of Delivery
Planni	ng and Prepara	tion of all Passport Program surveys	•	
1		Attend a virtual kick-off meeting to receive and review draft questionnaires, methodology, discuss the task schedule and schedule of deliverable payments.	Month #1	Telephone or Videoconference
2		Agree on proposed work plan.	Month #1	Electronically (in English)
3		Provide recommendations on the methodology and on drafted questionnaire.	Month #1	Electronically (in English)
Develo	pment and Int	ernal Testing of Online surveys		
4	1	Online Insert and Online Email surveys only - Submit programmed version of an online landing pages and questionnaire for testing (English only).	Month #2	Electronically (in English)
Client	Sample Develo	pment of Online surveys		
		Online Insert Survey only - Provide unique access codes and online address, and QR code for printing on inserts in order to provide access to the online survey and avoid duplication.	Month #2	Electronically
5		Online Email Survey only - Receive client profile data for sample file	Month #5	Data will be provided via a secure format
6		Online Email Survey only - Prepare clients sample files (cleaning, analysis, provision of unique identifiers for linkage to survey responses).	Month #5	N/A
Test La	aunch of Online	surveys		
7		Online Insert and Online Email surveys only - Perform a survey test (in English and French)	Month #3 Online insert Month #5 Online email	Electronically (in English and in French)
8		Online Insert and Online Email surveys only - Provide feedback on the pre-test results, including any recommendations regarding changes to the questionnaire or overall methodology	Month #3 Online insert Month #5 Online email	N/A
9	2	Online Insert and Online Email surveys only - Submit final version of the questionnaires (in English and French)	Month #3 Online insert	Electronically (in English and in French)

			Month #5	
			Online email	
Full Lau	unch Monitori	ng and Data Collection of Online surveys	Online eman	<u> </u>
ruii Lat		ing and Data Conection of Offine Surveys	NA + 1- 112	T
10		Online Insert and Online Email surveys only - Launch official survey (English and French), and begin response monitoring and management of survey issues.	Month #3 Online insert Month #5 Online email	Contractor to notify CIC of launch by email.
11		Online Insert and Online Email surveys only - Report and/or provide recommendations on adjusted approach in response to the response rate (sample size)/issues in survey administration.	During weekly meetings or more frequently as appropriate	Electronically or by phone (in English)
12		Online Email surveys only - Send email reminders to clients as required.	Month #6 and #7	Electronically (in English and in French)
13		Data collection	Month #3-5 Online insert Month #5-6 Online email	N/A
Develo	pment and Int	ernal Testing of Telephone survey		
14	1	<b>Telephone survey only</b> - Submit programmed version of an online landing pages and questionnaire for testing (English only).	Month #5	Electronically (in English)
Client S	Sample Develo	pment of Telephone survey	1	1
15		<b>Telephone Survey only</b> – Receive client profile data for sample file	Month #5	Data will be provided via a secure format
16		<b>Telephone Survey only</b> - Prepare clients sample files (cleaning, analysis, provision of unique identifiers for linkage to survey responses).	Month #5	N/A
Test La	unch of Teleph	one survey		
17		<b>Telephone survey only</b> - Perform a survey test (in English and French)	Month #5	Electronically (in English and in French)
18		Telephone survey only - Provide feedback on the pre-test results, including any recommendations regarding changes to the questionnaire or overall methodology	Month #5	N/A
19		<b>Telephone survey only</b> - Submit final version of the questionnaires (in English and French)	Month #5	Electronically (in English and in French)
Full Lau	unch, Monitori	ng and Data Collection of Telephone survey	1	1
20		Telephone survey only - Launch official survey (English and French), and begin	Month #6	Contractor to notify IRCC of launch by email.

		response monitoring and management of			
		survey issues.			
21		Telephone survey only - Report and/or provide recommendations on adjusted approach in response to the response rate (sample size)/issues in survey administration.	During weekly meetings or more frequently as appropriate	Electronically or by phone (in English)	
		Data collection	Month #6–7	N/A	
Data Pr	reparation, Re	porting and Closure of all Passport Program su	ırveys		
22		Close data collection and prepare weighting schema, clean data, label values, review data files (including open-ended text).	Month #6	N/A	
23	3	Submit a (1) draft methodology report (2) depersonalized raw data files of survey results linked to the client profile data, (3) basic analysis tabular report and (4) load data onto an Online Reporting Environment to enable cross-tabulation, analysis of the results and data visualization. (5) Append In-Canada telephone to the online survey results and provide a single dataset. Close out contract.	End of Month #7	Methodology report electronically in MS Word. Raw data files in MS Excel and SPSS. Basic tabular report in MS Word or MS Excel.	



# **Immigration and Citizenship Programs**

Task	Deliverable	Details	Timelines	Method of Delivery		
Plannir	Planning and Preparation					
1		Attend a virtual kick-off meeting to receive and review draft questionnaires, methodology, discuss the task schedule and schedule of deliverable payments	Month #1	Telephone or Videoconference		
2		Agree on proposed work plan.	Month #1	Electronically (in English)		
3		Provide recommendations on the methodology and on drafted questionnaire.	Month #1	Electronically (in English)		
Develo	pment and Test	ing				
3		Submit programmed version of an online questionnaire for testing on all platforms (English only).	Month #2	Electronically (in English)		
4		Revise and modify online survey as needed.	Month #3	N/A		
5		Prepare invitations and reminders emails (English and French) drafted by IRCC.	Month #4	Electronically (in English and French)		
6		Submit programmed version of an online questionnaire for testing on all platforms (French).	Month #4	Electronically (in French)		
Client S	ample Develop	ment				
7		Receive client profile data for sample file.	Month #5	Data will be provided via a secure format		
8		Prepare clients sample files (cleaning, analysis, provision of unique identifiers for linkage to survey responses).	Month #5	N/A		
Final Te	esting		l			
9		Perform a survey test launch using live links (in English and French)	Month #5	Electronically (in English and in French)		
10		Revise and modify survey as required	Month #5	N/A		
11	2	Submit a final survey in live links (in English and French)	Month #5	Electronically (in English and in French)		
Launch	, Monitoring an	d Data Collection				
12		Launch official survey (English and French), including release of an invitation to clients and launch of response monitoring and management of survey issues.	Month #6	Contractor to notify CEB of launch by email.		
13		Send email reminders to clients as required.	Month #6 and #7	Electronically (in English and in French)		
14		Report and/or provide recommendations on adjusted approach in response to the response rate (sample size)/issues in survey administration.	During weekly meetings or more frequently as appropriate	Electronically or by phone (in English)		
15		Data collection and match to the client profile data.	Month #6 and #7	N/A		
Data Preparation, Reporting and Closure						

16		Close data collection and prepare weighting schema, clean data, label values, review data files (including open-ended text).	Month #7	N/A
17		Perform basic analysis with possible breakdown.	Month #7	N/A
18	3	Submit a (1) draft methodology report (2) depersonalized raw data files of survey results linked to the client profile data, (3) basic analysis tabular report and (4) load data onto an Online Reporting Environment to enable cross-tabulation, analysis of the results and data visualization.  Closeout contract	End of month #7	Methodology report electronically in MS Word. Raw data file in MS Excel and SPSS or SAS. Basic tabular report in MS Word or MS Excel.

Each deliverable must be approved by the Project Authority. The Project Authority shall have the right to reject any deliverable(s) and request the Contractor to make changes to the deliverables.

#### D5. Reporting

All reporting requirements are included in the deliverable schedule. Throughout the duration of the projects, the contractor will also be responsible for submitting regular updates (e-mail or meeting as required) on work conducted to date as well as any problems encountered.

#### D6. Period of Contract/Level of Effort

### Initial period of contract (Contract award to March 31, 2024)

Passport Program (The Project Authority will decide which of the following option(s) will be requested for this contract period)

Passport Program option A (data collection method used for past surveys)

- Passport Program Telephone survey a sample list of approximately 10,000 clients in Canada will be provided to reach a required minimum of 1,250 completed surveys in Canada
- Passport Program Online insert survey a sample of approximately 300,000 clients in Canada and abroad will be provided resulting in approximately 20,000 completed surveys

Passport Program option B (if the option to use client emails to send survey invitations is available)

- Passport Program Telephone survey a sample list of approximately 10,000 clients in Canada will be provided to reach a required minimum of 1,250 completed surveys in Canada
- Passport Program Online insert survey a sample of approximately 300,000 clients in Canada and abroad will be provided resulting in approximately 20,000 completed surveys
- Passport Program Online email survey a sample list of approximately 250,000 clients will be provided resulting in approximately 20,000 completed surveys

Passport Program option C (if the option to use client emails to send survey invitations is available)

- Passport Program - Online email survey a sample list of approximately 250,000 clients will be provided resulting in approximately 20,000 completed surveys

The Immigration & Citizenship Program below will always be included with whichever option above is chosen:

#### Immigration & Citizenship Programs (data collection method used for past surveys)

- Immigration and Citizenship - Online email survey a sample list of approximately 250,000 clients will be provided resulting in approximately 20,000 completed surveys

#### First Option period (April 1, 2024 to March 31, 2025)

Passport Program (The Project Authority will decide which of the following option(s) will be requested for this contract period)

### Passport Program option A (data collection method used for past surveys)

- Passport Program Telephone survey a sample list of approximately 10,000 clients in Canada will be provided to reach a required minimum of 1,250 completed surveys in Canada
- Passport Program Online insert survey a sample of approximately 300,000 clients in Canada and abroad will be provided resulting in approximately 20,000 completed surveys

### Passport Program option B (if the option to use client emails to send survey invitations is available)

- Passport Program Telephone survey a sample list of approximately 10,000 clients in Canada will be provided to reach a required minimum of 1,250 completed surveys in Canada
- Passport Program Online insert survey a sample of approximately 300,000 clients in Canada and abroad will be provided resulting in approximately 20,000 completed surveys
- Passport Program Online email survey a sample list of approximately 250,000 clients will be provided resulting in approximately 20,000 completed surveys

### Passport Program option C (if the option to use client emails to send survey invitations is available)

- Passport Program - Online email survey a sample list of approximately 250,000 clients will be provided resulting in approximately 20,000 completed surveys

The Immigration & Citizenship Program below will always be included with whichever option above is chosen:

### Immigration & Citizenship Programs (data collection method used for past surveys)

- Immigration and Citizenship - Online email survey a sample list of approximately 250,000 clients will be provided resulting in approximately 20,000 completed surveys

## Second Option period (April 1, 2025 to March 31, 2026)

Passport Program (The Project Authority will decide which of the following option(s) will be requested for this contract period)

# Passport Program option A (data collection method used for past surveys)

- Passport Program Telephone survey a sample list of approximately 10,000 clients in Canada will be provided to reach a required minimum of 1,250 completed surveys in Canada
- Passport Program Online insert survey a sample of approximately 300,000 clients in Canada and abroad will be provided resulting in approximately 20,000 completed surveys

### Passport Program option B (if the option to use client emails to send survey invitations is available)

- Passport Program Telephone survey a sample list of approximately 10,000 clients in Canada will be provided to reach a required minimum of 1,250 completed surveys in Canada
- Passport Program Online insert survey a sample of approximately 300,000 clients in Canada and abroad will be provided resulting in approximately 20,000 completed surveys
- Passport Program Online email survey a sample list of approximately 250,000 clients will be provided resulting in approximately 20,000 completed surveys

# Passport Program option C (if the option to use client emails to send survey invitations is available)

 Passport Program - Online email survey a sample list of approximately 250,000 clients will be provided resulting in approximately 20,000 completed surveys The Immigration & Citizenship Program below will always be included with whichever option above is chosen:

#### Immigration & Citizenship Programs (data collection method used for past surveys)

- Immigration and Citizenship - Online email survey a sample list of approximately 250,000 clients will be provided resulting in approximately 20,000 completed surveys

#### Third Option period (April 1, 2026 to March 31, 2027)

Passport Program (The Project Authority will decide which of the following option(s) will be requested for this contract period)

## <u>Passport Program option A</u> (data collection method used for past surveys)

- Passport Program Telephone survey a sample list of approximately 10,000 clients in Canada will be provided to reach a required minimum of 1,250 completed surveys in Canada
- Passport Program Online insert survey a sample of approximately 300,000 clients in Canada and abroad will be provided resulting in approximately 20,000 completed surveys

# Passport Program option B (if the option to use client emails to send survey invitations is available)

- Passport Program Telephone survey a sample list of approximately 10,000 clients in Canada will be provided to reach a required minimum of 1,250 completed surveys in Canada
- Passport Program Online insert survey a sample of approximately 300,000 clients in Canada and abroad will be provided resulting in approximately 20,000 completed surveys
- Passport Program Online email survey a sample list of approximately 250,000 clients will be provided resulting in approximately 20,000 completed surveys

#### <u>Passport Program option C</u> (if the option to use client emails to send survey invitations is available)

- Passport Program - Online email survey a sample list of approximately 250,000 clients will be provided resulting in approximately 20,000 completed surveys

The Immigration & Citizenship Program below will always be included with whichever option above is chosen:

# <u>Immigration & Citizenship Programs (data collection method used for past surveys)</u>

- Immigration and Citizenship - Online email survey a sample list of approximately 250,000 clients will be provided resulting in approximately 20,000 completed surveys

### D7. Limitations and Constraints

The Contractor will be required to conduct the work and meet the obligations described in this statement of work. The Contractor shall inform the Project Authority of any exceptional and/or unforeseen events that may have an impact on project activities as soon as is reasonably feasible. In such an event, the Contractor will work in close collaboration with the Project Authority to develop an appropriate and satisfying solution. In addition, the Contractor will be expected to:

- Work in close collaboration with IRCC;
- Unless otherwise specified, the contractor shall use its own equipment and software for the performance of this Statement of Work;
- Complete the work as outlined in this Statement of Work;
- Provide the names and qualifications of all Contract personnel involved in the project;
- Participate in teleconferences as required;
- Maintain all documents and data sets in a secure area listed on the contract that holds the proper security
  clearance and using only information technology systems approved by the contract security program of
  Public Services and Procurement Canada. In addition, for all personnel who contact clients for the telephone



survey from off-site locations, all security clauses remain in practice and only the minimum amount of information required to contact clients should be provided;

 Return all documents to the IRCC contract authority or other IRCC official upon Contract completion and/or destroy all documents. This will be determined at the onset of the Contract.

#### D8. Official Languages

The Contractor must conduct all surveys in both official languages (English and French).

#### D9. Location of work and Travel

Work associated with this contract will be carried out on the contractor's premises. IRCC will not pay for any travel or living expenses associated with performing the work

#### D.10 Availability of Personnel

The Contractor certifies that they, their employees and subcontractors will be available to commence performance of the work from the Contract award date and will remain available to perform the work in relation to the fulfillment of this requirement.

#### **D11. Environmental Considerations**

The initial kick-off meeting and all subsequent communications will be done virtually. No travel will be necessary. In addition, data and reports will be exchanged electronically. No paper copy will be required.

### **D12.** Accessibility Requirements

Provide eligible respondents with a means to communicate their specific accessibility needs to enable survey participation, for example through an alternative mode of data collection or assistive technology.

The contractor must make online questionnaires accessible for all eligible respondents and facilitate their participation as feasible, using assistive technologies or alternative modes of data collection. Researchers should inform respondents of the available assistive technologies or alternatives.

## D13. Diversity

IRCC is committed to making our Department more inclusive for everyone and fostering an equitable workplace culture that values diversity and creates an environment that is welcoming and rewarding for all. We encourage the businesses that work with us to reflect these values. More information can be found at: <a href="https://www.canada.ca/en/government/publicservice/wellness-inclusion-diversity-public-service/diversity-inclusion-public-service2.html">https://www.canada.ca/en/government/publicservice/wellness-inclusion-diversity-public-service/diversity-inclusion-public-service2.html</a>

# - Delete Appendix E in its entirety and replace it by:

# APPENDIX "E", BASIS OF PAYMENT

During the period of the contract, the Contractor will be paid as specified below, for Work performed in accordance with the Contract.

All deliverables are F.O.B. Destination, and Canadian Customs Duty included and applicable taxes are extra.

For bid evaluation and contractor(s) selection purposes only, the evaluated price of a bid will be determined in accordance with this Basis of Payment, Appendix "E".

Canada's total liability to the Contractor under the Contract shall not exceed \$ 458,780.00, including all options, travel expenses and all applicable taxes.

The Bidder must complete this pricing schedule and include it in its financial bid. Other than completing required section(s) in the pricing tables below, the bidder must not make any other changes or alternations. By doing so will render the bidder's response non-compliant and will be eliminated from the competition.

Note: Text in RED denotes instructions to bidders and selections for completion

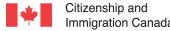
Table A: Initial period of contract (from contract award date to March 31, 2024)

Description	Total Firm price
Passport Program	< <to be="" bidder="" by="" completed="">&gt;</to>
Telephone survey (1,250 completed surveys in Canada minimum)	
Passport Program	< <to be="" bidder="" by="" completed="">&gt;</to>
Online insert survey (approximately 20,000 completed surveys)	
Passport Program	< <to be="" bidder="" by="" completed="">&gt;</to>
Online email survey (approximately 20,000 completed surveys)	
Immigration and Citizenship - Online survey (Approximately 20 000 completed	< <to be="" bidder="" by="" completed="">&gt;</to>
surveys)	
Table A total in CAN\$ (applicable taxes excluded)	< <to be="" bidder="" by="" completed="">&gt;</to>

Table B: First Option period (April 1 2024 to March 31, 2025)

Description	Total Firm price
Passport Program	< <to be="" bidder="" by="" completed="">&gt;</to>
Telephone survey (1,250 completed surveys in Canada minimum)	
Passport Program	< <to be="" bidder="" by="" completed="">&gt;</to>
Online insert survey (approximately 20,000 completed surveys)	
Passport Program	< <to be="" bidder="" by="" completed="">&gt;</to>
Online email survey (approximately 20,000 completed surveys)	
Immigration and Citizenship - Online survey (Approximately 20 000 completed surveys)	< <to be="" bidder="" by="" completed="">&gt;</to>
Table B total in CAN\$ (applicable taxes excluded)	< <to be="" bidder="" by="" completed="">&gt;</to>

Table C: Second Option period (April 1 2025 to March 31, 2026)



Description	Total Firm price
Passport Program	< <to be="" bidder="" by="" completed="">&gt;</to>
Telephone survey (1,250 completed surveys in Canada minimum)	
Passport Program	< <to be="" bidder="" by="" completed="">&gt;</to>
Online insert survey (approximately 20,000 completed surveys)	
Passport Program	< <to be="" bidder="" by="" completed="">&gt;</to>
Online email survey (approximately 20,000 completed surveys)	
Immigration and Citizenship - Online survey (Approximately 20 000 completed surveys)	< <to be="" bidder="" by="" completed="">&gt;</to>
Table C total in CAN\$ (applicable taxes excluded)	< <to be="" bidder="" by="" completed="">&gt;</to>

Table D: Third Option period (April 1 2026 to March 31, 2027)

Description	Total Firm price
Passport Program	< <to be="" bidder="" by="" completed="">&gt;</to>
Telephone survey (1,250 completed surveys in Canada minimum)	
Passport Program	< <to be="" bidder="" by="" completed="">&gt;</to>
Online insert survey (approximately 20,000 completed surveys)	
Passport Program	< <to be="" bidder="" by="" completed="">&gt;</to>
Online email survey (approximately 20,000 completed surveys)	
Immigration and Citizenship - Online survey (Approximately 20 000 completed surveys)	< <to be="" bidder="" by="" completed="">&gt;</to>
Table D total in CAN\$ (applicable taxes excluded)	< <to be="" bidder="" by="" completed="">&gt;</to>

# **Table E: Total evaluated price**

Description	Total firm Price
Sum of TABLE A, TABLE B, TABLE C and TABLE D totals (excluding taxes)	< <to be="" bidder="" by="" completed="">&gt;</to>

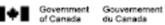
# **Budgetary limitation per contract period**

Contract period	amount excluding	Taxes	total amount including
	taxes		taxes
Initial contract	100,000.00\$	13,000.00\$	113,000.00\$
First option period	101,000.00\$	13,130.00\$	114,130.00\$
Second option period	102,000.00\$	13,260.00\$	115,260.00\$
Third option period	103,000.00\$	13,390.00\$	116,390.00\$
Total	406,000.00\$	52,780.00\$	458,780.00\$

# - Delete Appendix F in its entirety and replace it by:

# APPENDIX "F", SECURITY REQUIREMENTS CHECKLIST (SRCL)

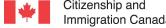
	uvemement Canada		Contract Number / Numéro du contrat 155162			
			8	Security Classification / Classification Unclassified	on de sécurité	
	SI LISTE DE VÉRIFIC	ECURITY REQUIREM CATION DES EXIGEN	ENTS CHECK L	IST (SRCL) IS À LA SÉCURITÉ (LVERS)		
PART A - CONTRACT INFO	RMATION / PARTIE /	A - INFORMATION CONT	RACTUELLE			
1. Originating Government I				2, Branch or Directorate / Direction	on ośneraje ou Direction	
Ministère ou organisme g	ouvernemental d'origin	0		CEB	an general or an ecotor	
IRCC	_			CEB	-	
				L		
3. a) Subconfract Number /	Numéro du contrat de	sous-fraitance 3, b) I	Name and Addres	s of Subcontractor / Nom et adress	se du sous traitant	
4. Brief Description of Work	<ul> <li>Brève description du :</li> </ul>	traval				
			xternal dient sa	isfaction surveys through telep	phone and online surveys	
5. a) Will the supplier requir Le fournisseur aura t	re access to Controlled accès à des marchan	Goods? dises contrôlées?			No Yes	
<ol><li>b) Will the supplier requir Regulations?</li></ol>	re access to unclassifie	d military technical data s	subject to the provi	sions of the Technical Data Contro		
Le fournisseur aura-t-	l accès à des données rôje des données techn	techniques militaires non riques?	classifiées qui so	nt assujetties aux dispositions du	Non L Oui	
6. Indicate the type of acces	s required - Indiquer le	type d'accès requis				
6. a) Will the supplier and it	s employees require as	coess to PROTECTED an	d/or CLASSIFIED	information or assets?	No 7 Yes	
Le fournisseur ainsi qu (Specify the level of ac (Préciser le niveau d'a	se les employés auront coess using the chart in coès en utilisant le tabl	⊣ls accès à des renseign n Question 7, c) leau qui se trouve à la qu	ements ou à des b estion 7. c)	iens PROTÉGÉS et/ou CLASS[F]	ES? Non Oui	
				es to restricted acroses areas?	✓ No Yes	
No access to PROTEC	CTED and/or CLASSIF	ED information or assets	is permitted.	ss to restricted access areas?	Non Lites	
Le fournisseur et ses e	employés (p.ex, nettoye	eurs, personnel d'entretier s PROTEGÉS et/ou CLA	n) auront le accès	à des zones d'accès restreintes?		
6, c) is this a commercial or S'agit il d'un contrat de					✓ No Yes	
					Non L Oui	
7, a) Indicate the type of inf	formation that the supp	er will be required to acc	ess / Indiquer le ty	roe d'information auguel le fourniss	SOUR GOVER BYOIR BODGS	
Canada	<b>✓</b>	NATO / OTA	N 🗆	Foreign / Étran	ger	
Canada 7, b) Release restrictions / I			N		ger	
7. b) Release restrictions / I		a diffusion	N	Foreign / Étran		
b) Release restrictions / I  No release restrictions Aucune restriction relative	Restrictions relatives à	a diffusion All NATO countries		Foreign / Étrang No release restrictions Augune restriction relati		
b) Release restrictions / i No release restrictions Aucune restriction relative à la diffusion Not releasable	Restrictions relatives à	a diffusion All NATO countries	× 🗆	Foreign / Étrang No release restrictions Augune restriction relati	tre 🗆	
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b) Release restrictions / i No release restrictions Aucune restriction relative à la diffusion Not releasable A ne pas diffuser	Restrictions relatives à	le diffusion All NATO countries Tous les pays de l'OTAI	N	Foreign / Étrang  No release restrictions Aucune restriction relati à la diffusion  Restricted to: / Limité à	tre	
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Contract Number / Numéro du contrat 155162

Security Classification / Classification de sécurité Unclassified

PART A (continued) / PARTIE A (suite)						
8. Will the supplier require access to PROT	eignements ou à des biens COMS	ASEC information or assets? IEC désignés PROTEGÉS et/ou CLASSIFIÉS?	No Yes Non Oui			
Will the supplier require access to extrem     Le fournisseur aura 1 I acces à des rens			No Yes			
Short Title(s) of material / Titre(s) abrégé(s) du matériel :						
Document Number / Numéro du docume	nt:					
PART B - PERSONNEL (SUPPLIER) / PAR						
10, a) Personnel security screening level rec			TOP SECRET			
RELIABILITY STATUS COTE DE FIABILITÉ	CONFIDENTIAL CONFIDENTIAL	SECRET SECRET	TRÈS SECRET			
TOP SECRET - SIGNT TRES SECRET - SIGNT	NATO CONFIDENTIAL NATO CONFIDENTIEL	NATO SECRET NATO SECRET	COSMIC TOP SECRET COSMIC TRÈS SECRET			
SITE ACCESS ACCES ALIX EMPLACEMENTS						
Special comments: Commentaires spéciaux :						
NOTE: If multiple levels of screening REMARQUE: Silplusiours niveaux of		fication Guide must be provided, , un guide de classification de la sécurité doit ét	tre fourni.			
<ol> <li>b) May unscreened personnel be used for Du personnel sans autorisation sécuri</li> </ol>	or portions of the work? taire peut d se voir confier des par	rties du traval?	No Ves			
If Yes, will unscreened personnel be o Dans l'affirmative, le personnel en que	scorted: estion sera-64 escorté?		No Yes			
PART C - SAFEGUARDS (SUPPLIER) / PA	ARTIE C. MESURES DE PROTE	CTION (FOLIRNISSELIR)				
INFORMATION / ASSETS / RENSEIGNE						
premises?		CLASSIFIED information or assets on its site or inseignements ou des biens PROTÉGÉS et/ou	No Yes			
11, b) Will the supplier be required to safegu Le fournisseur sera-Hi tenu de protég			No Yes			
PRODUCTION						
equipment occur at the supplier's site	or premises?	ROTECTED and/or CLASSIFIED material or en et/ou réparation et/ou modification) de matéri	No Ves Non Oui			
INFORMATION TECHNOLOGY (IT) MEDIA	A / SUPPORT RELATIF À LA TE	CHNOLOGIE DE L'INFORMATION (TI)				
11, d) Will the supplier be required to use its [T systems to ejectronically process, produce or store PROTECTED and/or CLASSIFIED information or data?  Le fournisseur sera						
1. e) Will there be an electronic link between the supplier's IT systems and the government department or agency?  Disposers-t-on d'un lien électronique entre le système informatique du fournisseur et celui du ministère ou de l'agence Qui gouvernementale?						
1	Security Classific	ation / Classification de sécurité	1			
TREASON 345-403 (2504H2)		Unclassified	Canadä			





Gouvernement du Canada

Contract Number / Numéro du contrat 155162

Security Classification / Classification de sécurité Unclassified

F S L n	PARTIC (continues) / PARTIC (colif)  For users completing the form manually use the summary chart below to indicate the category(ies) and level(s) of safeguarding required at the supplier's sto(s) or premises.  Les utilisateurs qui remplissent le formulaire manuellement doivent utiliser le tableau récapitulatif di dessous pour indiquer, pour chaque catégorie, les niveaux de sauvegarde requis aux installations du fournisseur.  For users completing the form online (via the Intenet), the summary chart is automatically populated by your responses to previous questions. Dans le cas des utilisateurs qui remplissent le formulaire en Igne (par Internet), les réponses aux questions précédentes sont automatiquement saisies dans le tableau récapitulaif.														
╓	Category Catégorie	PROTECTED CLASSIFIED PROTÉGÉ CLASSIFIÉ			NATO			COMSEC							
		٨	В	C	Confidential Confidential	Secret	Top Secret Très Secret	NATO Restricted NATO Diffusion Restreints	NATO Confidential NATO Confidential	NATO Secret	COSMIC Top Secret COSMIC Très Secret	Protected Protegé A B (	Confidential		Top Secret Très Secret
	rmation / Assets rseignements / Bions		✓												
Pro	duction														
Sug	Media oport Ti		✓												
IT L	linic i disotronique														
12. a	12. a) Is the description of the work contained within this SRCL PROTECTED and/or CLASSIFIED?  La description du travail visé par la présente LVERS est-elle de nature PROTÉGÉ et/ou CLASSIFIÉE?  If Yes, classify this form by annotating the top and bottom in the area entitled "Security Classification".  Dans l'affirmative, classifier le présent formulaire en indiquant le niveau de sécurité dans la case intitulée.								Yes Oui						
12. b	12. b) Will the document attached to this SRCL be PROTECTED and/or CLASSIFIED?  La documentation associée à la présente LVERS sera delle PROTEGÉE et/ou CLASSIFIÉE?  No Oui														
	La documentation associée à la présente LVERS sera-t-elle PROTEGEE et/ou CLASSIFIEE?  If Yes, classify this form by annotating the top and bottom in the area entitled "Security Classification" and indicate with attachments (e.g. SECRET with Attachments).  Dans l'affirmative, classifier le présent formulaire en indiquant le niveau de sécurité dans la case intitulée « Classification de sécurité » au haut et au bas du formulaire et indiquer qu'il y a des pièces jointes (p. ex. SECRET avec des pièces jointes).														

Security Classification / Classification de sécurité Unclassified

Canadă



Government Gouvernment of Canada du Canada

Contract Number / Numéro du contrat. 155162

Security Classification / Classification de sécurité Unclassified

PART D - AUTHORIZATION / PARTIE								
<ol> <li>Organization Project Authority / Chargé de projet de l'organisme</li> </ol>								
Name (print) - Nom (en lettres moulées	Title - Titre		Signature					
Sylvain Beauchamp	Director Ge	neral	Beauchamp, Digitally signed by Beauchamp.					
,,			Sylvain					
Telephone no Nº de téléphone	eur	E-mail address - Adresse co	purried Date					
(343) 548-7270		sylvain,beauchamp@cic,gc,ca			2023-05-29			
14. Organization Security Authority / Re	esponsable de la sécu	urité de l'organis	me					
Name (print) - Nom (en jettres moujées	()	Tide - Titre		Signature				
Tyler Young		Security Off	ficer	Young, Tyler Digitally rigned by Found Tyler				
				Tourist, Tyler san sessions and sessions				
Telephone no Nº de téléphone	Facsimile • Télécopi	eur	E-mail address - Adresse co	ourriel Date				
(343) 572-9157			Tyler.Young@cic.gc.ca		2023-05-30			
15. Are there additional instructions (e.g. Security Guide, Security Classification Guide) attached? Des instructions supplémentaires (p. ex. Guide de sécurité, Guide de classification de la sécurité) sont elles jointes?					No Ves Oui			
<ol><li>Procurement Officer / Agent d'appre</li></ol>								
Name (print) - Nom (en lettres moulées	N)	Title - Titre		Signature				
Steven French		Procuremen	nt Officer	French, Steven Steven				
			Date: 2823.85.39 06:43:59 84/00					
Telephone no Nº de téléphone	Facsimile - Télécopi	eur	E-mail address - Adresse co	urriel	Date			
(613) 293-2493		steven,french@cic.gc.c	ca	2023-05-30				
<ol> <li>Contracting Security Authority / Aut</li> </ol>		mattère de sécu	irité	c 1 [	Digitally signed			
Name (print) • Nom (en lettres moujées	Title - Titre		<b>Ga</b> udrea ∣	by				
			uRitlop, GaudreauRitlo					
Yalankan an Walankan	Enseled a Viliana		E-mail addesses - Adec	unitiop,/	Patrick			
Telephone no Nº de téléphone	Facsimile - Télécopi	eur	E-mail address • Adresse courriel		Date: 2023.05.31			
			Patrick	13:12:47 -04'00'				

Security Classification / Classification de sécurité Unclassified

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TBS/SCT 350-103 (2004/12)

Multiple Personnel security screening levels Security Classification Guide						
Level of Personnel Security screening	Position / Description/Tasks / type of information accessed	Access to restricted access areas and/or information and/or assets.  Levels of Information and/or assets and/or restricted access areas to be accessed.	Citizenship Restriction (if any)			
Reliability status	All contractor personnel (except interviewers)	Access to information and/or assets up to the level of Protected B only.	N/A			
No personnel security screening level required	Interviewers	No access to protected information and/or asset. Only access to client name and/or telephone number to perform telephone interviews.	N/A			

# ALL OTHER TERMS AND CONDITIONS REMAIN UNCHANGED