Questions and Answers for 1000254069 Updated April 2<sup>nd</sup>, 2024

1. Is there a pool of Nurses associated with each Health Centre?

Answer: Yes, ISC HCPs and Contract HCPs with applicable credentials (licensure and training certification) will be available to work in the provinces (regions) in which their credentials apply. Therefore the Health Facilities, based on each province (region), could be staffed by HCPs that have the credentials applicable to that province (region).

2. Is there a Union involved?

Answer: Yes, there are unions representing the HCPs.

3. Will there be a need for an HR module or Payroll module?

Answer: Could you please elaborate further on the HR module/ component? No, for the Payroll module.

4. Will there be a need to track tasks within this opportunity?

Answer: Could you please elaborate further on this question?

5. To dig a little deeper with this scenario. (1) Would a HCP be able to be scheduled at multiple Healthcare Facilities within their Province if they are holding the appropriate skill set (credentials)? (2) Will there be geographical limitations to the HCP's or open to accept any posted shift in their Province? (3) And if they live close to the border of the next Province will they be able to receive posted shifts from that Province?

Answer:

- (1) Yes
- (2) An HCP can accept shifts in multiple facilities ensuring adequate travel time between locations is arranged. Most travel is via airlines with limited flights over a large geographical area.

Also, see FR-021 in the SOW – instances in which an HCP cannot be scheduled into a specific Health Facility/ community.

(3) The HCP can be scheduled in any province/ region in which they have the applicable credentials (licensure and training certification).

6. Will the Union Collective Agreements (CA's) be available to evaluate? Are there more than one Union per Province working alongside each other? If so, how would the shift offering be handled (rules)?

Answer: All Collective Agreements are posted online for viewing. There are HCP's with multiple CA's staffed in each facility. Shifts are filled first by regularly scheduled staff and then vacancies based on availability of HCP's.

- 7. Will you need to track HR elements to be offering shifts to HCP's who:
  - have seniority / hire date / hours worked etc. No
  - accru time in time-banks / could affect time off requests No
  - track credentials / renewals Yes
  - wage grids / wage rates No
  - discipline tracking / reporting Yes
  - WSIB tracking No
  - and more...

Who will be providing Payroll? We can work with them to integrate the data for a smooth transition. Payroll is not an element of NNS

8. Will the HCP's be required to document the services they provide to the clients / patients? In some cases there might be a specific need or task needed to be accomplished during that visit. This could affect who gets offered the shift.

Answer: No.

9. **(NEW)** - Can you briefly explain a typical shift request? Would the HCP be called out to a Health Centre to see a single person, spend the day there (seeing many people), or be there for an extended period of time (example; 1 week)?

Answer: HCP's are typically scheduled for 2-4 week assignments, working a regular 7.5 - 12 hour shift with after-hours standby during the week and 24 hour standby on weekends.

10. In the Proposal Document, Appendix C, which appears to be a security checklist, a budget of \$1,020,000 is posted in Section 4.

a. Is this budget an official constraint of this tender?

Answer: No. A budgetary/ monetary value must be indicated on the security checklist – this amount was simply based on an educated estimation only.

11. In the Proposal Document, Annex B, Chapter "Basis of Payment", the table is limited to one box per year.

a. Should professional services and licensing costs be included in the same box? Yes, as separate amounts.

Note: The Bidder should provide, as part of the (each) year monetary amount, the cost for a base of 1,750 licenses, plus the cost per year to add licenses in increments of 250.

- b. Or, conversely, should we understand that SAC itself will deploy autonomously from the documentation provided, and therefore that there are no professional services to offer? The professional services required are outlined in/throughout the Statement of Work.
- c. If not, is it possible to identify your expectations for the provider's delivery of professional services as part of the deployment (project mode)? The professional services required are outlined in/throughout the Statement of Work.
- 12. In the Proposal Document, Section MT4, 3,000 employees are discussed.
- a. Does this number correspond to the number of employees to be planned and therefore the number of licenses desired by ISC?

Answer: As indicated in MT4, "The Bidder must provide a system that enables up to 3000 HCPs to be concurrently logged in and viewing their schedules (read-only ability) without performance degradation."

Having said that, the Bidder should provide, as part of the (each) year monetary amount, the cost for a base of 1,750 licenses, plus the cost per year to add licenses in increments of 250.

- 13. In the Proposal Document, Section TS-001, 100 expert users are discussed.
- a. Can you describe the desired profile types and how these users would like to work?

Answer: TS-001 states "System must enable up to 100 Business Administrators, Schedulers and Travel Teams to concurrently add and/ or edit data without performance degradation." See FR-001 – FR-007 for further information on each User type and functionality.

14. The Proposal Document in Section BR-001 refers to centralized systems. has. Beyond a centralized body, is it desirable to centralize planning in one place, regionally or locally in each care centre?

Answer: BR-001 states "System must provide a centralized scheduling system, able to support complex

scheduling of HCPs, of varying designations, across all applicable regions (Alberta, Manitoba, Ontario and Quebec), their communities and the individual Health Facilities.

Based on departmental/ operational requirements, Saskatchewan and Atlantic regions may also be included in the scope of this project."

We used the term "centralized" more so with the purpose that ISC requires one unique method/ system for scheduling HCPs into more than 50 communities/ Health Facilities (with varying levels of HCP staffing requirements) across at least four regions/ provinces. This one unique method/ system is required in order to eliminate duplication of effort and having multiple "sources" of scheduling information which can create confusion and lack of absolute clarity of HCP allocation.

15. In the Proposal Document, Appendix A, Section 5.2.b, reference is made to ISO 27017. has. As this is a data hosting standard, does SAC accept that the ISO 27017 certification is held by the hosting provider (for example Microsoft Azure Canada)?

Answer: Yes, there is a requirement for ISO 27017, since the National Nurse Scheduler was/ is assessed at a level of Protected A – Medium – Medium. In addition, the Protected A designation would require the vendor to possess either a SOC 2 type2 Report, or an ISO 27001 certification, as opposed to both certifications as required with a Protected B designation.

- 16. In the Proposal Document, Section BR-008 refers to interfaces with UKG/Kronos Workforce Dimensions and MS Excel.
- a. Can you elaborate on the nature and specifications of the expected interfaces?

Answer: The data migration system must seamlessly extract data from the existing system or a compatible medium, ensuring its integrity and structure by leveraging APIs or direct database interactions. Some examples of data expected to migrate include...

- Health Care Professional Shifts/ Schedules
- Health Care Professional Certifications
- Business Structure
- Regions (Provinces)
- Communities
- Health Facilities
- Jobs
- 17. We are currently assessing if we will be responding to this RFP and we have the following question for you:

In Table 2.1.1 Business Requirements (BR) of NNS, it is stated in reference# BR 008 that "System must have the ability to import/ migrate information/ data from existing systems including, but not limited to, UKG/ Kronos Workforce Dimensions scheduling system and MS Excel.".

Question no 1: Are you looking to replace the UKG/Kronos Workforce Dimensions scheduling system by the proposed solution?

Answer: No, that is not necessarily the intent. The current "iteration" of the National Nurse Scheduler is a UKG/Kronos Workforce Dimensions scheduling system. As a result of the procurement guidelines/ restrictions that we must abide by, this transparent and competitive RFP process is required (for the next "iteration"). The result (successful Bidder) of this RFP will determine what the next "iteration" of the National Nurse Scheduler will be.

18. In order to respond with the best possible understanding and therefore allow us a better analysis, we would like to ask you to postpone the submission submission date to April 19, 2024.

Answer: Based on time constraints, we are currently not in a position to extend the RFP (bidding) period to April 19 2024.

19. Section 4.1.1.1 Mandatory Technical Criteria, mandatory technical criterion number MT1 on page 9 stipulates that the Bidder must provide a Certificate of Compliance. Would ISC clarify what type of certificate of compliance it requires from the Bidder in support of MT1?

Answer: A Certificate of Compliance (also called Certificate of Good Standing in some provinces) is a document that certifies the corporation has sent its most recent annual filings, paid its most recent filing fees, not dissolved, and is, in other words, in "good standing."

20.

1. BR-008 requires that the system must have the ability to import/migrate information/data from UKG/ Kronos Workforce Dimensions and others, please confirm that the following systems are capable of extracting the required data and list the export formats available from these systems.

## Answer:

ISC uses an Application Programming Interface (API) to connect to Kronos' backend to display a variety of data elements. We have contacted them to inquire about the various data migration strategies they offer and will update this response as soon as possible.

2. BR- 001 specifies that the system is a centralized scheduling system, can you please confirm that this means all schedules are done by one hub?

Answer:

The schedules for the HCPs are done by multiple "hubs/ teams".

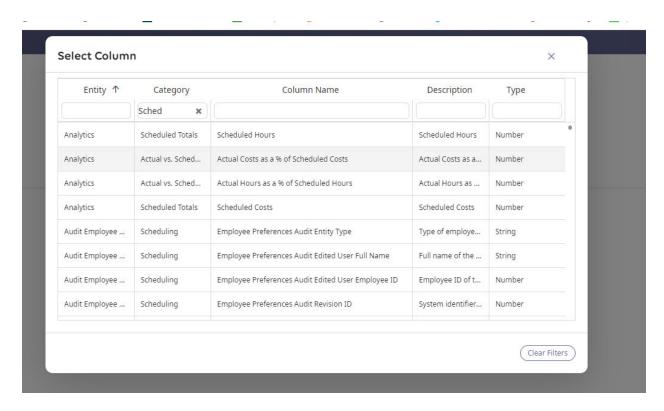
For example, the Schedulers in Manitoba (MB) region would schedule the *ISC* HCPs into the MB communities/ Health Facilities. The Schedulers in each region/ province (Alberta, Manitoba, Ontario and Québec) schedule their *ISC* HCPs into their respective communities/ Health Facilities.

In addition, the Locum & Travel Nurse Team also schedules *ISC* HCPs into all regions/ provinces.

However, the Nursing Relief Coordination Unit (NRCU) is responsible for scheduling all *Contract* HCPs into all regions/ provinces.

Further response provided April 2, 2024 as follows ....

The preferable method for data extraction from UKG/ Kronos Workforce Dimensions would be to use a dataview. The provider of this system could produce a dataview that would include all pertinent fields related to schedules, and other important data, and then export the dataview results to csv. The requirement for the Bidders would be to provide a software system with an import tool in order to map data from a csv file into that software system.



The following/ below link provides information on how to create a dataview that provides actual hours & scheduled hours by HCP for use in the schedule planner

https://community.ukg.com/s/article/How-To-Create-a-Dataview-that-provides-Actual-Hours-Scheduled-Hours-by-Employee-for-use-in-the-Schedule-Planner

In addition, an API could perform this data extraction/ migration requirement. The following/ below links provide information that details some of the steps involved in using an API with WFM ...

How to access API Developer Portal in UKG Pro Workforce Management (formerly known as UKG Dimensions)

https://community.ukg.com/s/article/How-Do-I-Access-The-WFD-API-Developer-Portal

https://sso-hlp02.gss-

kcfn.mykronos.com/help/en\_US/Content/ApplicationSetup/Integrations/APIBasedIntegrations.htm?Highlight=API

21.

1) Are there any pain points ISC is looking to address that the current solution does not meet?

Answer: We have addressed all of the "pain points" in the Statement of Work (SOW) Requirements.

2) Are there future state needs need you are looking to assess that are not listed in the RFP that you would like to explore as part of this engagement?

Answer: The SOW Requirements address all needs for this project.

22.

Please refer to the answer for question #12 stating the following ... "Having said that, the Bidder should provide, as part of the (each) year monetary amount, the cost for a base of 1,750 licenses, plus the cost per year to add licenses in increments of 250." It is our interpretation that ISC is seeking a breakdown in cost for base licenses plus cost per year for additional licenses. Annex "B" Basis of Payment of the RFP does not allow Bidders to provide a breakdown of this cost. It only allows Bidders to add the total cost per contract period. Since the current structure of Annex "B" Basis of Payment does not allow Bidders to add cost per license, would ISC consider modifying the Basis of Payment to allow Bidders to provide a breakdown of costs for licenses and to avoid any misrepresentation of the costs?

Answer: Yes, the Annex "B" Basis of Payment will be modified to allow for a better representation of the various yearly costs to be submitted by the Bidders.